

**ACBL Board of Directors
Online meeting via Zoom Webinar**

July 14 - 16, 2021

The meeting was called to order by President Georgia Heth on Wednesday, July 14, 2021, at 11:05 a.m. CST.

Present: Leo Weniger #1, Flo Belford #2, Carlos Muñoz #3, Joann Glasson #4, Brian Ellis #5, Margot Hennings #6, Mike Kovacich #7, Georgia Heth #8, Jeff Overby #9, Larry Sealy #10, AJ Stephani #11, Dennis Carman #12, Suzi Subeck #13, Deana Liddy #14, Warren Smith #15; Paul Cuneo #16, Cindy Shoemaker #17, David Johnson #18, Tim White #19, Laurie Rowe #20, Stu Goodgold #21, David Lodge #22, David Moss #24, and Carole Weinstein #25.

Absent: John Jones #23 for first session only and Deana Liddy #14 for first half of second session

Also Present: Doug Couchman, Board of Governors Chair, Joseph Jones, Executive Director, Peyton Dodson, Director of Finance, Linda Dunn, In-House Counsel, Greg Coles, Director of Bridge Services, Mary Stratton, Director of Marketing, Susie Cordell, Director of Information Technology, Stephanie Threlkeld, Marketing Manager, Sol Weinstein, Field Operations Manager, David Benton, Manager of IT Infrastructure, Robb Gordon, National Recorder, and Sabrina Goley, Administrative Coordinator.

* * * * *

The meeting began with a moment of silence in remembrance of Bob Bertoni (D25) and an acknowledgement of his contributions to the ACBL both locally and nationally.

The Board also welcomed Carole Weinstein, the District 25 Director who is assuming Bob's seat, and Sabrina Goley who will now be assisting the Board in the newly created role of Administrative Coordinator.

Approval of October Meeting Minutes

The June 4, 2021 online special meeting minutes were approved.

Carried Absent: 23

Consideration of Consent Calendar and Non-Agenda Items

Item 212-03 Codification Cleanup Regarding NAP Subsidy, Item 212-06 Removing from Codification Outdated Board Proceedings, Item 212-07 Remove from Codification

Appendix 8-C, and Item 212-08 Add Sleeping Rooms to Body of Codification were moved to the Consent Calendar, assigned to the Bridge Committee and Governance Committee, respectively, each being unanimously approved

NA212-01 Update of General Conditions of Contest and NA212-02 District Director/Regional Director Role and Responsibilities were approved for consideration as Non-Agenda Items by majority vote and assigned to the Bridge Committee and Governance Committee, respectively. NA212-03 Discontinue Virtual Club Games Visitor Policy and NA212-04 Simultaneous Club Games Not Precluded were not approved for consideration at this meeting.

Item 212-12: Online Ethical Oversight Committee

Harold Bickham, David Caprera, Phil Clayton, Bob Glasson, and Chris Moll were appointed for a three-year term to the Online Ethical Oversight Committee (OEOC) from the end of the Summer 2021 North American Online Bridge Championships through the end of the Summer 2024 NABC.

Carried Absent: 23

Item 203-38: ACBL Corporate Secretary

The In-House Counsel was appointed as the ACBL's Corporate Secretary.

Effective immediately
Carried Absent: 23

ACBL Management Report

The report of Executive Director Joseph Jones was received in executive session during Executive Director review Committee proceedings. (Attachment A)

Litigation Report

The report on the status of litigation was received. (Attachment B)

* * * * *

The Board of Directors convened into executive session at 11:30 a.m. CST.

EXECUTIVE DIRECTOR REVIEW COMMITTEE

Hennings (C), Shoemaker (VC), Muñoz

Staff: J. Jones

As reported by Committee Chair

The Board of Directors reconvened into full Board session at 2:30 p.m. CST.

BYLAWS COMMITTEE

Stephani (C) Weniger (VC),
Goodgold, Johnson, MacPherson

Staff: Dunn

As reported by Committee Chair

FIRST READING

Item 212-04: Bylaws Amendment to Address Omissions

Upon motion made and duly seconded, a motion was made that the ACBL Bylaws, Article IX, Board of Governors, be amended as follows:

- 9.3 **Membership.** The following shall make up the membership of the Board of Governors.
- 9.3.1 There shall be three Representatives from each District who shall be elected for terms of three (3) years. If a Representative's position becomes vacant (including as a result of the application of subsection 9.7.3), the District shall appoint a replacement for the duration of the Representative's term.
- 9.3.2 All persons who were members of the Board of Governors as of January 1, 2021 by virtue of their former status as First and Second Alternates to the Board of Directors shall remain members of the Board of Governors until one year following the date on which their terms would otherwise expire or until they resign or are deemed to have resigned or the position otherwise becomes vacant. If a member referred to in this provision resigns or is deemed to have resigned before January 1, 2024, he or she will not be replaced on the Board of Governors. No further elections shall take place for these positions.
- 9.3.3 All persons who were members of the Board of Governors as of January 1, 2021 by virtue of their former position of President of the Board of Directors shall maintain their membership (subject to Article 9.7.3). If, by virtue of Article 9.7.3 such member is deemed to have resigned or the position otherwise becomes vacant, he or she will not be replaced on the Board of Governors.
- 9.3.4 All past Chairs of the Board of Governors shall also be members (subject to Article 9.7.3). If, by virtue of Article 9.7.3, such member is deemed to have

resigned or the position otherwise becomes vacant, he or she will not be replaced on the Board of Governors.

9.3.5 Each Representative must be a member in good standing of the ACBL and be and remain a member of a Unit located within the District which he or she represents during the term.

9.3.6 No member of the Board of Directors shall have a voice or vote on the Board of Governors.

Effective upon ratification pending second reading
Carried unanimously

FINANCE COMMITTEE

Glasson (C), Lodge (VC), Ellis, Lodge, Muñoz, Smith
--

Staff: Dodson

Item 212-05: Remove from Codification Amounts for ACBL Fees and Charges

The Codification was amended as follows:

**PART 1 – GOVERNANCE AND POLICY
CHAPTER I – MEMBERSHIP
A. MEMBERSHIP**

2.2.6 Patron Member

2.2.6.1 Patron membership dues will be established by management.

2.2.6.2 ACBL management will add to the Patron Member Membership and Renewal Form check-off boxes for contributions to the ACBL Charity Foundation or CBF Charity Fund and the ACBL Educational Foundation.

**PART 2 – BRIDGE OPERATIONS
CHAPTER I – MEMBERSHIP OPERATING GUIDELINES
C. DUES AND LIFE MASTER SERVICE FEES**

Section 1 – Dues

1.6 Rates for dues and Life Master Service Fees as determined by management and reviewed by the ACBL Board of Directors as part of the budgeting process will be published on the ACBL website.

G. EDUCATION

Section 1 – School Bridge Program

1.2 A stipend determined by management will be paid to teachers of School Bridge Lessons if the following conditions are met:

J. ACBL BRIDGE FEDERATIONS

Section 5 – ACBL Sanctioned Events Regarding Federations

5.1.2 Sanction fees will be determined by management.

5.1.3 If the National finals of any of the championships listed in subsection 5.1(a)-(f) above are not held concurrently with an ACBL Regional or Sectional tournament, each NBO may conduct ACBL-sanctioned Sectional-rated black point events concurrent with the National finals. The sanction fee for such an event(s) will be determined by management.

...

5.2.1 The sanction fee for any such event will be determined by management, except that such fee is waived for Junior Trials.

Appendix 1-C

Lapsed Member Life Master Requirements

Any member who originally joined the ACBL prior to January 1, 2010, and whose membership has lapsed may have the Life Master rank requirements existing for members who joined prior to January 1, 2010, applied to them if: a. their membership is reinstated prior to July 1, 2018, or b. if reinstated on or after July 1, 2018, upon payment of a one-time fee to the ACBL. The fee will be determined by management.

CHAPTER V – CHARITY, FOUNDATIONS AND SPECIAL EVENTS
C. UNIT AND DISTRICT CHARITY GAMES

Section 2 – Special Games at Sectionals

2.4 The normal sanction fee(s) for Sectionals will be charged to the sponsoring organization. These funds will be included in the tournament report and shall be dispersed to the appropriate organization chosen by the tournament sponsor.

CHAPTER VI – CLUB SANCTIONED GAMES
A. ACBL SANCTIONS FOR CLUB MASTERPOINT GAMES

3.2 Annual fee

3.2.1 The annual sanction fee per sanctioned game will be determined by management and approved by the Board of Directors as part of the annual budgeting process.

3.3. Table Fees

3.3.1 Regular game (18+ boards) table fees and short game (12-17 boards) table fees will be determined by management and reviewed and approved by the Board of Directors as part of the annual budgeting process.

3.3.2 A club must pay a fee for each sanctioned game session held plus a fee for each table in play. The ACBL charges only one game session fee if different levels of games are held simultaneously.

3.3.3 Clubs will be charged an additional game fee if they either mail a hard copy of the monthly masterpoint and financial reports or submit reports using an outdated version of ACBLscore. Small clubs can request an exemption from these additional fees. New clubs requesting sanctions will be required to report electronically using ACBLscore.

...

Section 6 – Daylong Robot Tournaments

6.2.2 Overall awards for 100+ participants shall be:

- a. 2.50 for 1st place with 18 boards in play or 1.50 for 1st place with 12 boards in play (40% reduction) with depth and subsequent award per formula.
- b. Duplicate awards will be awarded for each additional 100 participants.
- c. Sanction fees will be determined by management.

C. GENERAL CLUB GAME REGULATIONS

Section 3 – Operation of Clubs

3.4 Non-ACBLscore Club Fees

3.4.1 Clubs not using ACBLscore to submit their Monthly Report and Club Masterpoint Report must pay an additional per game sanction fee.

G. CRUISES/LAND CRUISES

Section 1 – Cruise Ships

1.1 The ACBL sanctions duplicate games as part of the social program aboard cruise ships. Sanction fees for cruise ships will be determined by management as part of the budgeting process.

Section 2 – Land Cruises

2.2 A fee will be charged to sanction land cruises. This fee will be determined by management as part of the budgeting process.

CHAPTER VIII — NORTH AMERICAN BRIDGE CHAMPIONSHIPS

C. FINANCES

Section 3 – Entry Fees

3.3 At all NABCs, entry fees for non-members and unpaid Life Masters will be charged a higher fee than ACBL members and Life Masters who have paid their service fee. The amount will be determined by ACBL management. Charity events and events limited to players with fewer than 20 masterpoints are exempted from this requirement.

CHAPTER IX – REGIONAL TOURNAMENTS
B. FINANCES

Section 2 – Sanction Fees

2.2 All sanction fees, per session sponsor fees and other tournament fees are subject to annual review by the Board of Directors as part of the budgeting process and are posted on the ACBL Website under Prices and Fees.

Section 3 – Non-dues Paying Players’ Surcharge

3.2 Except for charity events, events limited to players with fewer than 20 masterpoints, and active members of the American Bridge Association:

- a. For all Regionals, the sponsoring organization will charge a mandatory additional fee for inactive members. This fee will be determined by ACBL management. For tournaments that are hosted in Canada, this fee will be collected in Canadian dollars.

CHAPTER X – SECTIONALS
B. FINANCE

Section 1 - General

1.4 Except for charity events or events limited to players with fewer than 20 masterpoints, and except for active members of the American Bridge Association, for all Sectionals, the sponsoring organization will charge a mandatory additional fee for inactive members. This fee will be determined by management. For tournaments that are hosted in Canada, the fee will be collected in Canadian dollars.

Section 2 – Fees and Charges

2.5 All of these fees are subject to annual review by the Board of Directors as part of the budgeting process and are posted on the ACBL Website under Prices and Fees.

D. OPERATIONS

Section 1 – Staffing

1.1.4.2 If ACBL hand records are used, the normal charge applies. If an ACBL employee submits results to ACBL Live or provides any other support, the tournament will be charged a fee, determined by management, over and above all other fees and charges.

CHAPTER XI – SPECIAL EVENTS
B. GRAND NATIONAL TEAMS

Section 2 – Fees and Fund Raising

2.1 Sanction fees will be determined by management. At District option, a surcharge may be added.

...

2.3 A District may permit each club within its geographical area to hold one Sectional-rated event (for as many game sessions as the club has sanctioned) as a fundraiser for the GNT or the Canadian National Team Championship. Each District sets the amount its clubs must remit to it.

D. ACBL-WIDE AND OTHER SPECIAL GAMES

Section 2 – ACBL-Wide Senior Event

2.3 The sanction fee will be determined by management and must be remitted with the report of the game.

Effective immediately
Carried unanimously

The Finance Committee Chair reported the May year-to-date financial results, the financial results compared 2021 budget, comparisons of 2021 online Regionals, changes in membership, and the Fall 2021 NABC. (Attachment C)

GOVERNANCE COMMITTEE

Hennings (C), Kovacich (VC) Belford, Cuneo, Goodgold, Lodge, Overby, Shoemaker, Smith, Weniger
--

Staff: Dunn

As reported by Committee Chair.

Item 212-06: Remove from Codification outdated information about Board proceedings

Codification Part 1 – Governance and Policy, Chapter IV – Board Procedures, A. Meetings was amended as follows:

The Board of Directors will meet prior to each NABC, either online or at the site of the NABC. It is expected that each meeting will be no longer than three-and-a-half full days in duration, with committee work being done in advance. The length of each meeting will be determined by the ACBL President in consultation with ACBL management.

Section 1 – Attendance

- 1.1 Providing space and other practical considerations permit, meetings of the ACBL Board of Directors will be open to any ACBL member with permission of the ACBL President.
- 1.2 ACBL members are excluded from Executive Sessions and meetings concerning the Appeals and Charges Committee and other sensitive issues.
- 1.3 ACBL members attending such meetings may not participate in the proceedings unless requested to do so.

Section 2 – Conduct of Meetings

2.1 The Journal

- 2.1.1 The Journal is the name assigned to the formal group of motions to be considered at a meeting of the ACBL Board of Directors.
- 2.1.2 Any motion to be submitted for consideration at a future meeting, must be sent to the ACBL Executive Director and/or his designee. Motions may be submitted by Board members, ACBL management, or the Board of Governors (or members at a membership meeting) and should address policy matters. Anyone submitting a motion must use the template created by the Board. The cut-off date for submission of items for the Journal for “regular” Board meetings will be 30 days prior to each Board meeting and 12 days prior for “special” meetings per ACBL Bylaws.
- 2.1.3 As an initial step, motions for the Journal will be subject to screening by the appropriate committee chair (or vice-chair if the chair is unable to respond within five (5) business days) and the President. One of the following actions will be taken:
 - 2.1.3.1 The motion will be approved as is for inclusion in the Journal.
 - 2.1.3.2 The motion will be sent back to the maker for reorganization or rephrasing.
 - 2.1.3.3 The maker of the motion will be informed that the motion does not belong in the Journal. The motion can still be included in the Journal (but not placed on the agenda) with comments from the committee chair explaining why the motion is inappropriate.
- 2.1.4 When a motion is submitted to the Journal, it should not be made available to all Board members prior to approval by the committee chair and the President.

2.2 Agenda

2.2.1 Accepted motions

- 2.2.1.1 The agenda for each Board meeting consists of approved motions as well as draft meeting minutes, reports, and discussion items. The agenda will incorporate all pertinent discussion, comments, and references. The agenda motions will be assigned by the President to the appropriate committee or to the full Board.
- 2.2.1.2 Agenda items will be made available to each Board member as soon as approved. Board members will receive or be able to access the full agenda/Journal electronically approximately one week after the deadline for submission of motions.
- 2.2.1.3 The President, ACBL management, the Finance Committee and the Appeals and Charges Committee will be permitted to place financial or disciplinary items and similar matters on the agenda at any time.

- 2.2.1.4 Any motion submitted for the agenda with an anticipated cost or savings of more than \$10,000 will automatically be sent to the Finance Committee for input.
- 2.2.2 Non-agenda items
 - 2.2.2.1 A motion received too late for inclusion in the agenda/Journal may be presented at the initial meeting of the Board as a non-agenda item motion. A majority affirmative vote of the Board members present is required to consider a non-agenda item motion.
 - 2.2.2.2 No motion involving a potential financial impact in excess of \$10,000.00 will be introduced as a non-agenda item motion without either the approval of the Executive Committee or three days' notice to the Board. Such motion will require 2/3 vote of the Board members present for consideration. (Effective January 1, 2020.)
- 2.3 Reconsideration
 - 2.3.1 A motion acted upon by the Board may only be reconsidered at the same meeting upon a motion for reconsideration by a member of the Board who voted on the prevailing side and subsequent approval of the motion to reconsider by a 2/3 vote of the Board members present.
 - 2.3.2 A motion acted upon by the Board may be reconsidered at the next subsequent meeting upon a motion for reconsideration made by any member of the Board and subsequent approval of the motion to reconsider by a 2/3 vote of the Board members present.
 - 2.3.3 A motion acted upon by the Board will be reconsidered at the next subsequent meeting if a request for reconsideration is submitted by the Board of Governors.
- 2.4 Annual Actions
 - 2.4.1 The President will be elected at each Fall meeting.
 - 2.4.2 The General Conditions of Contest for all bridge events will be approved annually at the Summer meeting. This subsection shall not prevent actions by the Board of Directors at other meetings, to resolve situations that must be addressed prior to the next Summer meeting.
 - 2.4.3 The operating budget for the following calendar year will be approved at the Fall meeting.
- 2.5 Consent Calendar
 - 2.5.1 A consent calendar will be presented at the opening session of the Board meeting for approval. If an item is removed from the consent calendar, it will be considered by the full Board during the time assigned to the committee for its other items.
 - 2.5.2 Motions that are approved or refused unanimously by a committee with no substantive changes may be placed on the consent calendar.
 - 2.5.3 Motions that have been amended by the committee and subsequently approved unanimously by that committee must be made available to the full Board no later than seven (7) days prior to the Board meeting in order to be placed on the consent calendar.
 - 2.5.4 One vote is sufficient to remove a motion from the consent calendar. A Board member requesting removal of an item from the consent calendar should make

their intention known to the committee chair and motion maker(s) prior to the commencement of the Board meeting so that informational questions are answered ahead of the Board meeting and removal from the consent calendar possibly may be avoided.

(Effective January 1, 2020.)

Section 3 – Committees (Effective January 1, 2020.)

- 3.1 All motions, except those designated for the full Board, will be referred by the President to the appropriate committee chair for consideration. Committee chairs have a responsibility to read motions assigned to their committee, respond to the motion maker(s), and process the motions in a timely fashion.
- 3.2 Committee chairs should publish their electronic meeting schedule to the full Board at least three (3) days prior to such meetings and include an agenda of motions to be considered at the meeting. Board members who wish to express opinions on specific motions should endeavor to attend the committee meeting. If a Board member is unable to attend, he should let his position be known to the committee chair in writing before the committee meeting.
- 3.3 Once the committee vote has been taken on a motion, the committee chair should complete a committee decision form which records any amendments, committee recommendation, the vote and the arguments in favor of and against the motion. This form should be completed quickly after the committee meeting and posted to the Journal.
- 3.4 The chair of a committee or his designee is responsible for presenting his committee's motions to the Board as a whole for consideration or vote.
- 3.5 When bringing a committee motion before the full Board, committee chairs should have available the following information: current policy, alternatives considered, objectives to be accomplished, discussion and, if necessary, financial impact.
- 3.6 The Board shall act upon each committee's report, which shall include a recommendation on each motion assigned to it for consideration. After the committee chair presents a motion, Board members should only ask informational questions before the debate on the pros and cons of the motion. Debate should not be repetitive or argumentative.
- 3.7 No motion which has been substantively changed from its presentation in the Journal may be voted on by the Board until a copy of the revised and/or amended motion has been made available in the Journal.
 - 3.7.1 No motion or proposed amendments to motions may be substantively changed – presenting a new concept that is different – from the presentation in the Journal. However, an amendment that is not in conflict with the spirit of the original motion submitted, and yet still relevant to it, is in order. If there is any question whether or not a change is substantive, the ACBL President, chair of the appropriate committee and In-House Counsel will make the determination as to whether or not a revised motion or proposed amendment is, in fact, a new concept that would require a new motion to be submitted to the Journal at a subsequent meeting.

- 3.8 Motions from Board members may be withdrawn by the maker(s) in their sole discretion at any time prior to presentation to the full Board. Motions may be withdrawn after presentation to the full Board with the consent of a majority of the Board. Motions are considered presented to the full Board when they are brought forward for discussion by the chair of the committee to which they were assigned.

Section 4 – Voting

- 4.1 Recording of Votes. Following are the procedures to be used when recording votes of the individual members of the Board of Directors on motions that come before them:
- 4.1.1 Votes will be recorded in the minutes on motions submitted by the Board of Governors and action motions. Motions not requiring action, such as reports received, need only have the notation carried or not carried or received or not received.
 - 4.1.2 A roll call vote will be taken on a motion when requested by the committee chair or a Board member.
 - 4.1.3 When a roll call vote is not taken, those voting on the non-prevailing side will be asked to identify themselves when the individual Board member votes are to be recorded.
- 4.2 Cloture Rule. A form of cloture may be employed by the Board in handling agenda items. After initial pro and con arguments on an issue, a straw vote (show of hands) should be taken and, when the result is at least 2/3 of those present and voting, either for or against, further debate should cease, and a final vote should be taken.
- 4.3 Second Reading
- 4.3.1 When a proposed regulation requires a second reading, it will be put on the full Board agenda and not be presented for committee action for its second reading unless there is ACBL member feedback, including Board of Governors. If any substantive change is made to the proposed regulation, it will require a subsequent third reading by the Board of Directors.
 - 4.3.2 Any action by the Board quantitatively changing masterpoint awards shall become effective only after Board approval at the next meeting following its initial approval.
- 4.4 Electronic Voting
- 4.4.1 When voting on a motion to be approved by unanimous written consent pursuant to New York Not-for-Profit Law Section 708(b), the Board may do so electronically (by email or facsimile).
 - 4.4.2 Each member's vote must contain a scanned, faxed, or emailed copy of the voter's signature to be valid.

Section 5 – Minutes

- 5.1 All actions of the Board of Directors will be reported in the minutes. Where action involves adoption of reports or collateral documents, the Board authorizes the substitution of a summary or abstract thereof in such minutes. The full report

or non-confidential documents will be made available to any interested member of the League. Summaries of oral reports prepared by committee chairs will be included in Board meeting minutes.

- 5.2 Publication in the Bridge Bulletin of the complete minutes of meetings of the Board of Directors is not required. A condensation of major enacted motions, prepared by the ACBL President (or designee), will be published. Recorded votes will be included except in instances where the vote is without dissent.
- 5.3 Ongoing revisions and updates of the codified Board of Directors regulations (Codification) will be an ACBL management function, subject to review and ratification by the Board of Directors.

Section 6 – Evaluation of Meeting

- 6.1 At least annually, the Board should rate its own performance in terms of what went well (and why) and what didn't go well (and why) by using a Board evaluation form or some other method as determined by the Board.

Effective immediately

Carried unanimously (consent calendar)

Item 212-07: Remove Appendix 8-C from the Codification

Appendix 8C, NABC Financial Plan, was deleted from the Codification.

Effective immediately

Carried unanimously (consent calendar)

Item 212-08: Add sleeping rooms to body of Codification

Codification Part 2 – Bridge Operations, Chapter VIII – North American Bridge Championships, C. Finances was amended as follows:

Section 4 — Remuneration of Support Staff and Volunteers (Effective June 30, 2019)

- 4.1 The Seeding Chair receives free room and free play privileges for the duration of the tournament.
- 4.2 The Goodwill Chair receives two nights hotel and two days (four sessions) free play privileges for each NABC where a Goodwill Reception is held. (See also Ch. I – Membership, D. Goodwill, Ethics and Zero Tolerance, Section 1 – Goodwill Committee, 1.5 Goodwill Committee Chair and C0-Chair.)
- 4.3 The Volunteer Member of the Year for the Spring NABC receives airfare, two nights hotel, three days per diem and free play privileges for the duration of the tournament.
- 4.4 The Goodwill Member of Year for the Spring NABC receives airfare, two nights hotel, three days per diem and free play privileges on Goodwill Day. (See also Ch. I – Membership, D. Goodwill, Ethics and Zero Tolerance, Section 1 – Goodwill Committee, 1.7 Goodwill Member of the Year.)

- 4.5 Intermediate/Newcomer speakers (limited to 20 speakers) are to be paid a set fee (\$75) for speaking to the I/N players.
- 4.6 Sleeping Rooms for Volunteers
 - 4.6.1 Rooms will be provided to key committee chairs during the time their presence on site is necessary to the smooth running of the NABC. This may include the following committee chairs:
 - Partnerships
 - Registration
 - Player
 - Hospitality
 - Information
 - Intermediate/Newcomer
 - Section Tops/Awards
 - 4.6.2 Up to three more rooms will be provided as needed for other committee chairs, to include:
 - Volunteers
 - Caddies
 - Special Events (Tours)
 - Transportation
 - Tournament Co-Chair
 - 4.6.3. The Tournament Chair will be provided with a one-bedroom suite. In summary, the ACBL will provide ten (10) guest rooms for volunteers plus a one-bedroom suite for the Tournament Chair.
 - 4.6.4. ACBL will provide a one-bedroom suite for the host Regional or District Director.

Effective immediately
 Carried unanimously (consent calendar)

Item 212-09: Update Codification regarding Board expenses

Codification Part 1 – Governance and Policy, Chapter IV – Board Procedures, B. Expenses was amended as follows:

Section 2 – Board of Directors Expenses

This policy pertains to Board members and Chair of the Board of Governors for ACBL meetings or functions. The ACBL will reimburse the following expenses:

2.1 Travel via Air

2.1.1 Actual ticket price using advance non-refundable ticketing, reflecting the lowest direct service fare available for travel at reasonable times for the travel dates. Travelers may upgrade to business/first class so long as no additional expense is incurred by ACBL.

2.1.2 On an individual basis, when authorized by the President, spouse/companion airfare to a meeting will be paid when needed for medical support.

2.4 Per Diem Meals

2.4.1 Per diem for meals will be paid on the basis of the applicable IRS meals-only per diem rate for travel within the 48 continental United States (including the District of Columbia) (“CONUS”). For travel outside CONUS, meals-only per diem will be paid at the applicable IRS per diem meals-only rate for the highest cost CONUS city.

2.4.2 Per diem will be paid beginning with the day before the first officially scheduled meeting through either the day of departure or the Sunday of the Board of Governors meeting, whichever is earlier.

2.4.3 Board member per diem may be reduced by up to 25% by the ACBL Treasurer based on the concierge privileges.

2.4.4 Board member per diem will be reduced for meals provided by the ACBL and for meals received that are directly related to a Board member’s position on the ACBL Board of Directors.

2.5 Additional Reimbursable Expenses

2.5.1 Attendees will be reimbursed for the reasonable actual costs of baggage handling and storage expenses. Attendees will also receive the allowable daily incidental expense amount included in the daily per diem allowance.

2.5.2 Ground transportation to and from airports at home and at the NABC location plus reasonable tips will be reimbursed.

2.5.3 Parking of the attendee's personal automobile at the airport will be reimbursed for the same number of days as the per diem reimbursement.

Section 3 – WBF Representatives (Section deleted 11/2018)

Section 4 – Board of Directors’ Stipend

4.1 The President of the ACBL, each Regional Director, District Director and the Chair of the Board of Governors will receive an amount of \$1,000 three times per year to reflect travel to District and Unit events, telephone expenses, mailings and miscellaneous office expenses connected with their offices.

Carried Absent: 14

Item 212-10: Reimbursement Limitations

The ACBL Codification, Part 1– Governance and Policy, Chapter IV – Board Procedures, B. Expenses, sections 2.3.1 and 2.4.2 were amended as follows:

2.3.1 Board members will be reimbursed at the ACBL host hotel negotiated room rate incurred, beginning with the night before their first officially scheduled meeting and continuing through the night the Board meetings conclude.

2.4.2 Per diem will be paid beginning with the day before the first officially scheduled meeting and continuing through the day after the last reimbursable hotel night.

Effective January 1, 2022

Carried Nay: 1, 3, 8, 9, 10, 13 Abstain: 14, 21

Non-Agenda Item 212-02: District Director/Regional Director Roles and Responsibilities

The Codification, Part 1 – Governance and Policy and the Codification and Part 2 – Bridge Operations were updated as follows:

Codification, Part 1 – Governance and Policy

CHAPTER II – BUSINESS MANAGEMENT

B. EMPLOYEES AND CONSULTANTS

Section 1 – Employment

- 1.2 Employees of the ACBL are prohibited from campaigning for or against a candidate in the election of Regional Director and Board of Governors Representative. Nothing herein shall be deemed to deprive such employee of his right to vote.

CHAPTER IV – BOARD PROCEDURES

A. ADMINISTRATION

Section 2 – Officers

- 2.1 Board of Directors

The term of office of Regional Director will commence January 1 following the year of election and will continue for a period of three years or until a successor is declared elected and certified by the Board of Directors. For Regional Director elections occurring in 2021 only for Regions 2, 4, 5, and 11, Regional Directors will be elected for four-year terms. For all Regional Director elections occurring in 2022 (7, 8, 10, and 12), Regional Directors will be elected for four-year terms.

Section 4 – Communications

...

- 4.4.2 ACBL management will provide copies of all pertinent materials to a member of the Board of Directors on any matters in which his Region is involved.

CHAPTER IV - BOARD PROCEDURES

B. EXPENSES

Section 4 – Board of Directors’ Stipend

- 4.1 The President of the ACBL, each member of the Board of Directors, and the Chair of the Board of Governors will receive an amount of \$1,000 three times per year to reflect travel to Region, District and Unit events, telephone expenses, mailings and

miscellaneous expenses connected with their office as a member of the Board of Directors or Chair of the Board of Governors.

CHAPTER IV – BOARD PROCEDURES

D. COMMITTEES

Section 1 – Committees of the Board

1.3 National Appeals and Charges Committee

- 1.3.6.1 No member of the Board of Directors will serve on a committee hearing an election protest or an appeal from his/her own Region involving a player from that Region, nor will he be allowed to vote on such an appeal if said appeal comes before the ACBL Board of Directors.

CODIFICATION APPENDIX 4-A3

Board of Directors’ Duties and Responsibilities

Description

It is the duty of an elected member of the Board of Directors to be informed about the American Contract Bridge League’s (ACBL) mission and purpose and to exercise independent judgment. Regular attendance at meetings of the Board of Directors is required to remain informed. Members of the Board of Directors should take an active interest in the affairs of the ACBL, and are encouraged to participate in a leadership role or as an active participant on permanent, standing, or special committees of the Board of Directors.

As a membership organization, the ACBL has one primary goal. That goal is to provide the best possible environment to promote the bridge-related interests of our members and to promote and sustain the game of bridge. The individual Board of Director’s job is to act as an official representative of their area—a District or Region through 2024, and a Region thereafter.

Board of Directors’ Duties

Communication

Board members are representatives to their District (for the position of District Director through 2024) or Region (for the position of Regional Director from 2022 and beyond) and in general attend District board meetings of the Districts within their Region. They also communicate with Unit and District officials and report to their members.

CHAPTER V – CHARITY, FOUNDATIONS AND SPECIAL FUNDS

A. ADMINISTRATION AND POLICY REGARDING CHARITY

Section 2 – National Charity Committee

- 2.1 Each year each member of the Board of Directors will appoint two members to be lifetime members of the National Charity Committee.

CHAPTER XV – ELECTED POSITIONS AND APPOINTMENTS (last updated: March 2021)

The list of *Current Elected Positions and Appointments* that has been approved by the Board of Directors can be found on the ACBL website under “Helpful Documents.”

Codification Part 2 – Bridge Operations

CHAPTER I – MEMBERSHIP OPERATING GUIDELINES

D. GOODWILL, ETHICS AND ZERO TOLERANCE

Section 1 – Goodwill Committee

- 1.2 Appointment to the Goodwill Committee:
- 1.2.1 Each year each District President, in consultation with the Regional Director of their District, may appoint two members to be lifetime members of the Goodwill Committee.
- 1.2.2 In addition to the two annual appointments, District Presidents, in consultation with the Regional Director of their district, may appoint replacements (maximum of two per year) to fill vacancies created by deaths of prior appointees in their District. A District with 7,000 or more members (12-month average as of March 1) shall be entitled to one additional Goodwill Committee member for the following year.

CHAPTER III – ADMINISTRATION OF OPERATIONS

B. DISTRICTS

Section 1 – Rights and Responsibilities

- 1.8 Each District organization shall have complete supervision over all red and gold point events allocated to that District, including allocation of Regional tournaments to Units or playing area, and supervision of the Grand National Teams and North American Pairs.

CHAPTER VI – CLUB SANCTIONED GAMES

A. ACBL SANCTIONS FOR CLUB MASTERPOINT GAMES

2.2 Waiting Period

- 2.2.1 When the ACBL receives an application for a new club game sanction (or reinstatement of a lapsed sanction), there is a 30-day probationary period before the sanction is issued. During this period, copies of the application are sent to an official of the Unit in which the club is located and, on request, to the District-President for their assessment.
- 2.2.2 The ACBL will waive the 30-day probationary period if the Unit or the District President agrees in writing to the waiver.

2.3 Allowable Objections to a Sanction

- 2.3.1 A Unit or a District President may object to a masterpoint game sanction being granted on the grounds that:
 - a. the proposed quarters are not suitable, or
 - b. the applicant’s record as an ACBL member indicates previous failures in meeting ACBL standards.
- 2.3.2 The ACBL may refuse to grant a new sanction because of the club manager’s history of failure to adhere to ACBL regulations. If the ACBL rejects an application because of an objection from the Unit or the District President, the applicant may appeal the rejection to the ACBL Board of Directors. The applicant must make the appeal within 30 days of the date he or she received notice that the application was rejected.

CHAPTER VIII – NORTH AMERICAN BRIDGE CHAMPIONSHIPS

B. SITES

Section 1 – Site Selection

- 1.1. ACBL management will present prospective sites for future North American Bridge Championships (NABCs) to the Finance Committee. The ACBL Board of Directors can approve or disapprove of a suggested site but cannot propose a motion to hold a NABC at a specific location.
- 1.2 The District President and the member of the Board of Directors from that area will be apprised and consulted prior to preliminary site investigation for future NABCs.

CHAPTER IX - REGIONALS

A. REGIONAL TOURNAMENT SCHEDULING AND SANCTIONING

Section 1 – Regional Tournament Scheduling

...

- 1.14 Whenever the ACBL Board of Directors, or the Executive Committee, is considering holding a special event at a Regional, or any other District function, that District’s

President and any members of the Board of Directors from that area must be notified, and such event(s) must not be scheduled without permission of those individuals.

Section 4 – Tournament Conflicts

- 4.1 If the ACBL Tournament Department anticipates a possible conflict with a tournament already sanctioned or a traditional date tournament, the department should immediately notify the person applying for the sanction, the District Tournament Coordinator and the District President.
- 4.2 If a District Tournament Coordinator believes that a tournament request is in conflict with one of his District's tournaments, he must first notify the ACBL Tournament Department and endeavor to resolve the conflict with the District in question. The District Presidents and any member of the Board of Directors from the Districts involved in a possible conflict will be notified by ACBL management of the possible conflict as soon as ACBL management is aware of it.
- 4.3 An Arbitration Panel is established.
 - 4.3.1. Arbitration Panel members, if needed, will be designated by the Executive Director at the time of a dispute.
 - ...
 - 4.3.5 The ACBL President or the Chairman of the Board will appoint a person from the "conflict" zone to represent those interests.

CHAPTER X – SECTIONALS

C. EVENTS/SCHEDULES

Section 2 – Scheduling

- 2.1 When sanctioning Sectionals, ACBL management will notify the Tournament Chair and the District President (or his/her designee) when proposed events or masterpoint ranges seem inadvisable or inappropriate.
- 2.2 If it is in the best interests of bridge and the ACBL, ACBL management may, at its discretion, grant a sanction even though such a sanction would violate an existing regulation. Irrespective of this authority, another Unit or District retains the right of appeal for arbitration to the Arbitration Panel if the matter concerns violation of a conflict regulation.

CHAPTER XI – SPECIAL EVENTS
A. RESIDENCY REQUIREMENTS

Section 1 – Grand National Teams and North American Pairs

1.5 Guidelines for Exceptions

1.5.1 A player seeking an exception must obtain permission in writing from the District President representing the District in which the member has a principal residence and from the District President of the District in which the member wishes to play. Both District Presidents must approve the request for the exception to be granted.

...

1.5.4 In rare cases, a player who is a member of a Unit in a District in which he does not reside may seek permission to play in the District in which he has a Unit membership. Such an exception will be considered only if the player meets all of the conditions below:

1.5.4.1 Any player seeking an exception for this reason must document the reasons why an exception should be considered and send it to both District Presidents involved, as described above. This application must be made before the start of the event's qualifying period. The District President of the District in which the player is a member must confirm the fact that the player has been an active volunteer in the District (or Unit) where the player does not live before forwarding such requests to ACBL management (Championship Flight only.)

Effective January 1, 2022
Carried unanimously

* * * * *

The meeting was called to order by President Georgia Heth on Thursday, July 15 at 11:03 a.m. CST.

Present: Same as Wednesday, July 14, including Deana Liddy #14 and John Jones #23

Also Present: Same as Wednesday, July 14.

The Board's Communication Work Group first discussed the progress they had made, including reviewing the Codification provisions related to communications, agreeing to work on the Handbook for Board Members, drafting a proposed policy guide for Board members who post on social media, discussions of the communications protocols with the Director of Marketing, beginning work on a virtual library of Board materials, efforts to encourage Board members to report to their District membership following Board meetings, and continuing the work of decreasing the number of communications to the membership.

BRIDGE COMMITTEE

Carman (C), Ellis (VC),

Bertoni, Moss, Muñoz, Rowe, J. Smith, W. Smith, Subeck, Weniger

Staff: Weinstein

As reported by Committee Chair

Item 212-03: Codification cleanup regarding NAP travel subsidy

The Codification Part 2 – Bridge Operations, Chapter XI – Special Events, C. North American Pairs (NAP) was amended as follows:

Section 2 – Club Level Qualifying

- 2.1 The club qualifying round for all flights of the NAP will be held in June, July and August.
- 2.2 A club may conduct two qualifying events in each flight for each weekly game sanctioned in each month.
- 2.3 A game may be held as a stratified event. When there is a separate Non-Life Master qualifying game, the club may choose its own stratification levels.
 - 2.3.1 Only those players placing in the top strat will be eligible to qualify and go on to the next round. This game is an exception to the open pairs requirement of subsection 2.9 below.
- ...
- 2.9 A club-level qualifying event must be a one-session open pair event.
- 2.10 A club-stage event must have a club or higher-rated director. The ACBL recommends a non-playing director, but games of one section with 17 tables or fewer may have a playing director.
- 2.11 In emergencies, substitutes may play up to 50% of the boards. Substitutes who play more than 50% of the boards acquire the rights of the original contestants. Masterpoint awards are 100% Sectional-rated, 50% red and 50% black.
- 2.12 An invitational club may participate and qualify players for the next level of competition. Masterpoint awards for invitational flights are 50% red and 50% black and are equivalent to 80% of Sectional rating. **(Effective June 1, 2020.)**
- 2.13 With prior Unit approval, an invitational club may open its games to all ACBL members, with players earning the same masterpoint awards as they would at open clubs.
 - 2.13.1 Before approval is granted, however, the Unit must be satisfied that the club will adequately advertise the fact that the game will be open. If a Unit refuses permission for an open game, a club may appeal the Unit's decision to the District organization.
- 2.14 Players may participate in club-level NAP competitions outside their home Districts. These players will receive any masterpoints earned, and any qualifications earned are for the next level of play in their home District.
- 2.15 At a club -level qualifying game, all eligible individuals who earn masterpoints or finish in the top half of the field, and any individuals who score 50% or better, earn qualification to play at the next level.

Section 3 - Fees and Awards

- 3.1 A District may charge an additional fee, not to exceed \$1.00 per table, at the club level of the NAP event.
- 3.2 A fixed amount subsidy for travel to the NABC finals will be awarded in all flights as follows:
 - 3.2.1 In Districts with three qualifiers, the first-place qualifiers will receive \$700 per person and the second-place qualifiers will receive \$300 per person. The third-place qualifiers will be invited to participate in the National level finals, but they will not receive any subsidy.
 - 3.2.2 In Districts with four qualifiers, the first- and second-place qualifiers will receive \$700 per person and the third-place qualifiers will receive \$300 per person. The fourth-place qualifiers will be invited to participate in the National level finals, but they will not receive any prize travel subsidy.
 - 3.2.3 Invited defenders will receive \$700 per person.
 - 3.2.4 No individual may collect two concurrent subsidies.
 - 3.2.5 In the event of a tie, the qualifiers will receive the total of the awards for the tied places, divided by the number of players involved with the tie.
 - 3.2.6 The monetary subsidy will be available on site. Qualifiers must play in the National-level event until eliminated to receive the subsidy. If the finals are held online there will be no travel subsidy.
 - 3.2.7 There will be no entry fee for the National level of the event.
 - 3.2.8 ACBL management may use its best judgment in making exceptions to any of the above.

Section 4 – Miscellaneous NAP Regulations

- 4.1 ACBL members representing their NBO or Zone 2 in WBF competitions shall be granted a waiver of the qualification requirements for the NAP where a conflict of dates exists. This waiver will not apply to a District final.
- 4.2 Club or Unit NAP events may not be held within 25 miles of a Sectional tournament.
- 4.3. At a District’s option, clubs may not hold NAP qualifying events in conflict with a Regional in that District.
- 4.4 For the Unit- or District-level competition, both members of the pair must play in their home District. No player may enter more than one Unit-level competition per flight.
- 4.5 All participants at the Unit or District level must be ACBL members in good standing and be current in payment of their dues or their Life Master service fees. Nonmembers may join ACBL at the time they register to play. To accommodate non-members and others who do not wish to play in the NAP event, a club may conduct a regular game at the same time as the qualifying event.
- ...
- 4.11 The National finals of Flight A of the NAP will be held on the Wednesday and Thursday prior to the Spring NABC. Flight B and Flight C will be held at the Spring NABC on dates to be determined by ACBL. Dates will be published in the NAP Conditions of Contest and/or the Spring NABC schedule of events. If the final is held on-line, the dates of the event will be determined by ACBL management.

Effective immediately
 Carried unanimously (consent calendar)

Non-Agenda Item 212-01: Update of General Conditions of Contest

Codification Part 2 – Bridge Operations, Chapter XIV – Conditions of Contest, was amended as follows to update the General Conditions of Contest:

General Conditions of Contest All Events

ENTRY AND PARTICIPATION

1. ACBL events are open to all players unless otherwise restricted, or under ACBL discipline that prohibits participation.
 - Non-members, unpaid/inactive members and Life Members whose service fees are unpaid may not enter NABC+- or NABC-rated events.
 - In flighted or bracketed events at any level, foreign players who have represented their country in international competition shall be permitted to play only in the highest flight or bracket. They may, however, apply for relief for cause from this requirement.
 - Players with bridge experience from non-ACBL events must check with the DIC to ensure that they are placed in the proper category and/or seeded correctly.
 - Players who win, or at any time in the past won, an ACBL or WBF event which qualifies them to achieve Grand Life Master (GLM) status upon meeting all other GLM requirements, may not enter a masterpoint-restricted event, may play only in the top stratum of the top flight in non-bracketed events, and will be assigned eligibility points (if and as necessary) to bring them to 10,000 masterpoints for bracketing purposes in bracketed events.
 - A member's eligibility for an ACBL event is determined by his masterpoint total (including eligibility points) as of the monthly cycle prior to the event unless otherwise specified.

...

DEPORTMENT

1. While it is recognized that tournament bridge is a very competitive endeavor, all players are expected to maintain proper decorum. The ACBL Zero Tolerance (ZT) policy outlines what is expected of all players during ACBL tournaments as well as in the playing area before and after each session.

2. English is the international language of bridge. All conversations, calls, questions and plays shall be in English. In Quebec, and other Francophone areas of Canada, it is expected that French will be used. Exceptions may be made if both captains, in a team event, or all four players at the table, in a pairs event, agree to use some common language understood by all four players.

...

ALERTS

1. The ACBL Alert Procedures and ACBL Convention Charts are incorporated into this document.
2. Players must disclose all agreements according to ACBL procedures. A full explanation must be provided. All relevant disclosures should be given automatically. The proper way to ask for information is "please explain."
3. A player who remembers that a call requires an alert, but who cannot remember the meaning, must still alert.

CONVENTIONS AND CONVENTION CARDS

1. The appropriate ACBL Convention Chart will govern bidding and play methods, as defined by the Chart Usage parameters for the level of the event.
2. A partnership is responsible for knowing its methods.
3. In cases of misinformation, it is the obligation of the offending side to prove actual agreement.
4. ACBL convention cards or convention cards that are similar must be used at all ACBL sectional- or higher-rated events. The color red on the convention card indicates that the agreement must be alerted but the Alert Procedures are the final authority in disputed cases. Similarly, blue indicates a call requiring an announcement.
5. Each member of a partnership must have a completed convention card available.
 - Both cards of a partnership must be identical.
 - If a TD determines that neither player has a substantially completed card, the partnership may only play the ACBL Standard American Yellow Card (SAYC), if available, or other basic methods approved by the TD, and may only use standard carding. This restriction may only be lifted at the beginning of a subsequent round after convention cards have been properly prepared and approved by the TD. Further, the partnership will receive a 1/6 board match point penalty for each board played, commencing with the next round and continuing until the restriction is lifted. In IMP-scored teams games, penalties shall be at the discretion of the TD.
 - If the TD determines the partnership has at least one substantially completed Convention Card but has not fully complied with ACBL regulations, then the TD may give warnings or, if the deficiency is not corrected in a timely manner given the circumstances, assign such penalties as he deems appropriate.

...

PENALTIES

1. In individual, pairs, and BAM events, penalties for fouling a board will apply any time the offense causes the board to be scored as fouled.
2. In Regional and Sectional events, a one-quarter ($\frac{1}{4}$) board penalty for a foul during duplication will apply to all players at the table at which the board was "made" unless the TD determines that there were mitigating circumstances.
3. In all events, a full board penalty for a foul during play will be imposed on the pair or pairs responsible.

4. Slow play, especially habitual slow play, is subject to penalty. 5) No comparison of scores, or discussion of results, is permitted during the course of a session. Violation carries a penalty of one full board.

Effective immediately
Carried unanimously

APPEALS & CHARGES COMMITTEE
--

Stephani (C), Overby (VC), Carman, Hennings, Liddy, Rowe, White
--

Staff: Gordon

As reported by Committee Chair

Item 212-01: Report on Hearings

In the matter of David and Mary McCarron, the A&C Committee approved a Negotiated Resolution entered into by the parties and ACBL management in which the McCarrons admitted a violation of CDR § 301(A)(2): Collusive Cheating: Other. They agreed to a suspension of 180 days followed by a probation of two years and a forfeiture of all masterpoints[®] won from May 1, 2020, until the effective date of the discipline. They will not be members in good standing during the length of their probationary period.

In the matter of John Moore and Roxann Swenson, the committee upheld the finding of the OEOC panel that Moore and Swenson violated CDR 3.20: Cheating and other Ethical Violations. The committee also upheld, by a vote of 5-2, the discipline recommended by the OEOC panel. Accordingly, they will be suspended for four years, followed by a 10-year probationary period, a condition of which will be a prohibition of playing with each other in any event. The committee also removed 25% of each party's total masterpoint holding. They will not be members in good standing during the length of their probationary period.

The report of the Appeals & Charges Committee Chair was received by the Board.

Item 212-02: CDR Revisions

The revisions attached were made to the CDR. (Attachment D)

Effective August 21, 2021
Carried unanimously

Upon a motion made and duly seconded, the Board unanimously decided to suspend its rules and then voted unanimously to add another Non-Agenda Item. Following a vigorous discussion, the Board approved the following motion related to the masking policy at bridge tournaments and directed ACBL management to communicate the same:

Non-Agenda Item 212-03: No Mask Required if Vaccinated

Subject to change at any time, anyone who has received the required doses of a COVID-19 vaccine (under Health Canada, the Centers for Disease Control and Prevention, or the Mexican Ministry of Health guidelines) at least 14 days prior to their attendance at a bridge tournament will not be required to wear a mask at said tournament. This ACBL policy does not countermand and ordinance or law in effect at the site of the tournament.

Carried Nay: 1, 2 8

The Board then discussed with ACBL management removing grandfathered rules regarding rank requirements, requiring ACBL membership to play in online and face-to-face club games, and, by January 1, 2023, requiring players to be active guests or paid ACBL members to participate in tournaments.

* * * * *

The meeting was called to order by President Georgia Heth on Friday, July 16 at 11:01 a.m. CST.

Present: Same as Thursday, July 15

Also Present: Same as Thursday, July 15

Susie Cordell, IT Director, presented to the Board the background and progress that had been made on the Pre-registration Project, a project that allows attendees to pre-register for tournaments that is a vital part of the 2021 Technology Plan. The ultimate goal of the project is to provide the ACBL with the ability to easily create flexible registration processes, automatic email communication built-in, dynamic reporting, and analytics with the eventual addition of prepayment, pre-seating, and the capability to link to results. Management will investigate the costs and time parameters involved in integrating a vaccine passport capability to share with event sponsors. If it works, management will bring a proposal back to the Board.

Strategic Committee Chair Paul Cuneo led a discussion about bridge during the transition period following the COVID-19 pandemic, including pooling, virtual club games, the Visitor Policy, and parallel online and face-to-face games. Management and the Strategic Committee will work together on next steps.

The Board discussed with Greg Coles, Director of Bridge Services, the status of Virtual Clubs and the Visitor Policy.

* * * * *

The Board adjourned sine die at 3:46 p.m. CST.